WESTERN NEW YORK POWER PROCEEDS ALLOCATION BOARD

MINUTES

June 23, 2014 – 3:00 P.M. Power Vista Visitor's Center -Niagara Power Project Lewiston, New York

Table of Contents

	<u>Subject</u>	Page No.
	Opening Remarks	3
1.	Adoption of the Proposed Meeting Agenda -Conflicts	4
2.	Adoption of April 28, 2014 Meeting Minutes	5
3.	Fund Balance Update	6
4.	Round Seven - Award of Fund Benefits	7
5.	Next Meeting and Adjournment	13

Minutes of the Meeting of the Western New York Power Proceeds Allocation Board held via video conference in Lewiston, New York.

Board Members Present:

Anthony J. Colucci III (Chairman)

Deanna Alterio Brennen

Dennis Elsenbeck (*Excused*)

Brenda Williams McDuffie

Henry F. Wojtaszek (participating from Albany)

NYPA Staff Present:

Karen Delince Corporate Secretary (via video in White Plains)

John Giumarra Account Executive, Business Marketing & Economic

Development

Melinda Li Senior Attorney II (via video in White Plains)

Louis Paonessa Director Community Affairs, Western New York

Richard Smith Business & Project Development Director

ESDC Staff Present:

Richard Ball Project Manager

Opening Remarks

Chairman Colucci welcomed members of the Board, the staff of Empire State

Development Corporation ("ESDC"), and the staff of the New York Power Authority

("NYPA"). He stated that Dennis Elsenbeck is excused from the meeting. He stated that this

meeting of the Board had been duly noticed as required by the Open Meetings law.

1. Adoption of June 23, 2014 Agenda

The agenda for the June 23, 2014 meeting was unanimously adopted.

Conflicts of Interest

Member	Conflicts
Anthony Colucci	No Conflicts
Henry Wojtaszek	Niagara Falls International Airport Stakeholders Group, Inc. (Award)
Dennis Elsenbeck	Absent from meeting
Deanna Alterio Brennen	No Conflicts
Brenda Williams McDuffie	No Conflicts

Member Brennen stated that at the last meeting she recused herself from participating in and voting on the Niagara Falls International Airport Stakeholders Group Application because she was under the impression that her position as a board member and the treasurer of the applying origination created an impermissible conflict of interest.

After reading the Board's conflict policy and consulting with the Board's counsel, she stated that she now feels comfortable voting on this application given that:

- 1. Niagara Falls International Airport Stakeholders Group is a non for profit
- 2. I am not compensated by the Niagara Falls International Airport Stakeholder Group and
- 3. I did not participate in the preparation of the application or vote on it.

2. Adoption of April 28, 2014 Meeting Minutes

Chairman Colucci asked whether there are any further amendments.

Upon motion made by member McDuffie and seconded by member Brennen, the April 28, 2014 meeting minutes were unanimously adopted.

3. Fund Balance Update

Mr. John Giumarra submitted the following report:

Total Deposits to the Fund to Date: \$36,342,334

Interest Earned on Deposits: \$51,666

 $Total\ Administrative\ Expenses\ Withdrawn:\ \0

Disbursements to Grantees: (\$1,411,294)
Current Fund Balance: \$34,982,706

Standard Projects: \$13,644,412 Energy Related Projects: \$2,975,570

Total Fund Benefits Awarded2: \$16,619,982

Total Fund Benefits Available to be awarded: \$18,362,724

Minimum Amount (15%) of the Fund Dedicated to Energy-Related Projects: \$5,451,350 Total Awards (8%) Made for Energy-Related Projects to Date (not including today):

\$2,975,570

Fund Benefits Currently Available to be Awarded for Energy-Related Projects Only: \$2,475,780

Standard Projects: \$575,000

Energy-Related Projects or Project Components: \$50,000

\$625,000

Estimated Unallocated EP and RP to Date (MW): 41

Estimated Allocated but Unused Hydropower to Date (MW)4: 48

Total Estimated Unutilized EP and RP to Date (MW)5: 89

Chairman thanked Mr. Giumarra for the report.

Member McDuffie complimented staff on providing documents that were so well written and easy to comprehend.

4. Round Seven – Award of Fund Benefits

Ms. Christina Orsi, ESDC's Western New York Regional Director, submitted the following report and resolution for consideration and adoption:

SUMMARY

The Western New York Power Proceeds Allocation Board ("Allocation Board" or "Board") is requested to recommend to the Board of Trustees of the Power Authority of the State of New York ("NYPA" or "Authority") that awards of Fund Benefits be made to the two applicants found in Exhibit "A", and Exhibit "B", in the amounts indicated in each Exhibit.

For the Board's information, the application for Fund Benefits submitted by the Niagara Falls International Airport Stakeholders Group, Inc. ("NFIASG"), addressed in Exhibit "A," is again before the Board for consideration. That application was presented at the Board's previous meeting held on April 28, 2014, but could not be acted upon due to a lack of quorum as to that application.

The Board is also requested to defer the applications listed in Exhibit "C" for future consideration so that staff can have more time to evaluate them

BACKGROUND

1. Western New York Power Proceeds Allocation Act

On March 30, 2012, Governor Cuomo signed into law the Western New York Power Proceeds Allocation Act (the "Act"). The Act provides for the creation, by the Authority, of the Western New York Economic Development Fund ("Fund"). The Fund consists of the aggregate excess of revenues received by the Authority from the sale of Expansion Power ("EP") and Replacement Power ("RP") produced at NYPA's Niagara Power Project that was sold in the wholesale energy market over what revenues would have been received had such energy been sold on a firm basis to an eligible EP or RP customer under the applicable tariff or contract.

Under the Act, an "eligible applicant" is a private business, including a not-for-profit corporation. "Eligible projects" is defined to mean "economic development projects by eligible applicants that are physically located within the state of New York within a thirty mile radius of the Niagara power project located in Lewiston, New York that will support the growth of business in the state and thereby lead to the creation or maintenance of jobs and tax revenues for the state and local governments." Eligible projects include, for example, capital investments in buildings, equipment, and associated infrastructure owned by an eligible applicant for fund benefits; transportation projects under state or federally approved plans; the acquisition of land needed for infrastructure; research and development where the results of such research and development will directly benefit New York state; support for tourism and marketing and advertising efforts for western New York state tourism and business; and energy-related projects.

Eligible projects do not include public interest advertising or advocacy; lobbying; the support or opposition of any candidate for public office; the support or opposition to any public issue; legal fees related to litigation of any kind; expenses related to administrative proceedings before state or local agencies; or retail businesses as defined by the board, including without limitation, sports venues, gaming and gambling or entertainment-related establishments, residential properties, or places of overnight accommodation.

Fund Benefits are payable to successful eligible applicants for eligible projects in the form of grants. It is anticipated that Fund Benefits will be disbursed by NYPA as reimbursement for expenses incurred by the Eligible Applicant.

At least 15% percent of Fund Benefits must be dedicated to eligible projects which are "energy-related projects, programs and services," which is "energy efficiency projects and services, clean energy technology projects and services, and high performance and sustainable building programs and services, and the construction, installation and/or operation of facilities or equipment done in connection with any such projects, programs or services."

Allocations of Fund Benefits may only be made on the basis of moneys that have been deposited in the Fund. No award may encumber funds that have not been deposited in the Fund.

2. Western New York Power Proceeds Allocation Board

Under the Act, the Allocation Board is charged with soliciting applications for Fund Benefits, reviewing applications, making eligibility determinations, evaluating the merits of applications for Fund Benefits, and making recommendations to NYPA on Fund Benefit awards. The Allocation Board uses the criteria applicable to EP, RP and PP allocations, and for revitalization of industry, provided for in Public Authorities Law § 1005. Additionally, the Board is authorized to consider the extent to which an award of Fund Benefits is consistent with the strategies and priorities of the Regional Economic Development Council having responsibility for the region in which an eligible project is proposed.

At its meeting on March 4, 2013, the Board, in accordance with the Act, adopted by-laws, operating procedures, guidelines related to the application, and a form of application. A copy of the relevant criteria (collectively, "Program Criteria"), adapted from this Board's "Procedures for the Review of Applications for Fund Benefits," is attached as Exhibit "D".

The Board also defined "retail business" to mean "a business that is primarily used in making retail sales of goods or services to customers who personally visit such facilities to obtain goods or services".

Finally, the Board designated the Western New York Regional Director, Empire State Development Corporation to act on its behalf for administrative matters and along with NYPA, to provide staff services ("Staff"). Among other things, Staff was authorized to perform analyses of applications seeking Fund Benefits and to make recommendations to the Board on the applications.

3. Application Process

The Allocation Board established a series of application due dates coupled with a schedule of dates through the end of 2014 on which dates the Board expected to meet to consider applications. In addition, the application process was promoted through a media release and with assistance from state and local entities, including the Western New York and Finger Lakes Regional Economic Development Councils, the Empire State Development Corporation and other local and regional economic development organizations within the State. A webpage was created that is hosted on WWW.NYPA.GOV/WNYPPAB with application instructions, a link to the approved application form and other program details including a contact phone number and email address staffed by the Western New York Empire State Development regional office.

In this Seventh round, the Board reviewed five applications collectively seeking over \$6.4 million in Fund Benefits. Staff analyzed the applications and is now making recommendations to the Allocation Board on these applications.

DISCUSSION AND RECOMMENDATIONS TO THE BOARD

Staff has reviewed the applications received during the seventh solicitation round, and is making the following recommendations to the Board.

1. <u>Recommendations for Awards of Fund Benefits</u>

Based on a review of the applications and an application of relevant Program Criteria, Staff recommends that the Allocation Board recommend to NYPA Trustees that the two applications listed on Exhibit "A", and Exhibit "B" each receive an award of Fund Benefits in the amount indicated. Collectively, these applicants have indicated that the proposed projects would create or retain 1,400 jobs in Western New York. The total amount to be expended on the projects proposed by these applications is expected to exceed \$39M.

Staff has been advised that one or more of these applications may propose projects that must receive approvals and/or comply with other legal requirements, such as the State Environmental Quality Review Act, before they may proceed. Staff recommends that any affirmative recommendation by the Board for any such project not be forwarded to the NYPA for action until after the Board receives appropriate notification that all such approvals and requirements have been satisfied, and that such recommendations be made subject to further consideration by Board in the event that such approvals and/or legal requirements are not satisfied.

2. <u>Recommendation for Future Consideration</u>

The Board is also requested to defer the applications listed in Exhibit "C" for future consideration so that staff can have more time to evaluate them.

PROJECT STATUS

Under the Act, a recommendation for Fund Benefits by the Allocation Board is a prerequisite to an award of Fund Benefits by NYPA. Upon a showing of good cause, NYPA has discretion to adopt the Allocation Board's recommendation or to award Fund Benefits in a different amount or on different terms than recommended by the Board. In addition, the Authority is authorized to include in any contract providing for the implementation of an award ("Award Contract") any terms and conditions that NYPA deems appropriate.

Given the preliminary stage of the two projects identified on Exhibit "A", and Exhibit "B", Staff is not in a position to recommend any specific terms and conditions that might be included in the Board's recommendations for awards. It is anticipated that NYPA staff, in consultation with Staff, will negotiate final terms and conditions with successful applicants after the receipt of more detailed information concerning the projects.

RECOMMENDATION

Based on the foregoing discussion and information, Staff recommends that the Allocation Board:

- (1) Recommend to the NYPA Board of Trustees that each of the applicants listed in Exhibit "A", and Exhibit "B", receive an award of Fund Benefits in the amounts recommended in the Exhibits;
- (2) Defer consideration of the applications listed in Exhibit "C" for a later time. For the reasons stated, Staff recommends the adoption of the above-requested action by adoption of a resolution in the form of the attached draft resolution.

RESOLUTION

NOW THEREFORE BE IT RESOLVED, That the Western New York Power Proceeds Allocation Board ("Allocation Board") hereby recommends that the Power Authority of the State of New York ("NYPA") grant an award of Fund Benefits to the applicants listed in Exhibit "A" and Exhibit "B" in the amounts recommended therein, for the reasons set forth in the attached memorandum and the attachments thereto, provided that (i) applications which propose projects that must receive approvals and/or comply with other legal requirements, such as the State Environmental Quality Review Act, before they may proceed shall not be forwarded to NYPA until Staff, on behalf of the Board, receives appropriate notification that legal approvals and/or requirements which are necessary for the project to proceed have been satisfied, and (ii) such recommendations shall be subject to further Board review in the event that such approvals and/or legal requirements are not satisfied; and be it further

RESOLVED, That the Allocation Board hereby finds and determines that the applications listed in Exhibit "C" will be deferred for consideration at a later time; and be it further

RESOLVED, That Staff is authorized on behalf of the Allocation Board to transmit the Board's decision and recommendations to NYPA, and to do any and all things and take any and all actions to effectuate the Board's decision and the foregoing resolution.

a. Recommendations for Awards of Fund Benefits

Mr. Ball, ESCS's Project Director, presented the allocation recommendations. He said staff recommends awards be given to the following 2 businesses.

1. Niagara Falls International Airport "NFIA" Stakeholders Group, Inc.

Mr. Ball said that staff recommends an award of \$125,000 to NFIA Stakeholders Group, Inc. of Niagara County. The total project is expected to cost \$250,000 and the group is seeking additional funding elsewhere.

The NFIA (Niagara Falls International Airport) Stakeholders Group is made up of different members of the Buffalo Niagara Region that share an interest in the expansion of air services in Niagara Falls and the long-term economic success of the greater Niagara Region. The purpose of this project is to perform a study of the existing dark fiber infrastructure that feeds into the Niagara Falls Air Reserve Station, the Niagara Falls International Airport, the former Army Reserve Center site, the Niagara Airport Commercial Park, the Wheatfield Business Park and the Calspan site. The Stakeholders Group has identified dark fiber capacity as being a key feature for the long-term economic development of the above stated sites. The results of this study will provide guidance to the Stakeholders on what, if any, gaps in coverage exist and allow them to add capacity to ensure that all of the named sites remain stable and are able to accommodate future growth.

Due to the nature of the project it is recommended that the grant be paid to the Stakeholders group in advance of the start of the study but only upon confirmation that (1) another funding entity has committed to a matching grant for the completion of the study and (2) the data sought by the study is not otherwise available from New York State or other publicly available resources.

Upon motion made by member Brennen and seconded by member McDuffie the Board adopted the resolution regarding Niagara Falls International Airport Stakeholders Group, Inc. (Exhibit A) 3 to 0, with member Wojtaszek abstaining.

2. Praxair, Inc.

Mr. Ball said that staff recommends an award of \$500,000 to Praxair, Inc. for a project estimated to cost \$38,775,000. The project is expected to create 22 new jobs and to retain 1354 jobs in Erie County.

Praxair is one of the largest employers in the Town of Tonawanda where the company operates a facility responsible for: Global Plant Engineering; Research and Development; North American Operations Communications; Global Plant Monitoring; Customer Demand Monitoring; and Fleet Dispatch and Back Office Support Functions. To continue the success of the Tonawanda facility and maintain the current growth trajectory, Praxair must complete a major facility upgrade. These upgrades are estimated to cost \$38,775,000, and will allow Praxair to keep pace with technological advancement while at the same time maintaining and growing the workforce in Tonawanda. This project is confirmation of Praxair's willingness to make a long term commitment to the WNY Region but other geographical locations continue to be considered.

It is the recommendation to the Board that it recommend a grant of Fund Benefits in the amount of \$500,000 to complete a comprehensive NYS incentive package that will secure the long-term future of Praxair in WNY. Due to the nature of this project and the incentives being offered by Empire State Development, it is recommended that this grant be paid out in 3 milestone payments (50%/25%/25%) coinciding with the milestone payments proposed by ESD for other project incentives.

Upon motion made by member Brennen and seconded by member Wojtaszek, the Board adopted the resolution regarding Praxair, Inc.

b. Recommendation for Future Consideration

Mr. Ball said after preliminary review of the following applications it has been determined that recommendations should not be made until each applicant project has received a more in depth analysis, which will include an investigation into all potentially appropriate State funding sources that might assist in financing each of these projects:

- 1. City Labs, Inc., A Florida Corporation
- 2. Riviera Theatre and Organ Preservation Society Inc.
- 3. WNY Science & Technology Advanced Manufacturing Park

Upon motion made by member Brennen and seconded by member Wojtaszek, the resolution to defer the applications listed in Exhibit C was adopted unanimously.

5. Next Meeting and Adjournment

Chairman Colucci said the next meeting of the Board is scheduled for Monday, September 8, 2014 at 3:00 p.m. at the Empire State Development Corporation, Buffalo, New York.

A motion to adjourn the meeting, made by member McDuffie and seconded by member Brennen, was entertained by the Chairman and unanimously adopted.

EXHIBITS

FOR June 23, 2014

WESTERN NY POWER PROCEEDS ALLOCATION BOARD

Total Estimated Unutilized EP and RP to Date (MW)5:

89

The Fund	
Total Deposits to the Fund to Date:	\$36,342,334
Interest Earned on Deposits:	\$51,666
Total Administrative Expenses Withdrawn:	\$0
Disbursements to Grantees:	(\$1,411,294)
Current Fund Balance:	\$34,982,706
Awards	
Standard Projects:	\$13,644,412
Energy Related Projects ² :	\$2,975,570
Total Fund Benefits Awarded ³ :	\$16,619,982
Total Fund Benefits Available to be awarded:	\$18,362,724
Energy-Related Projects	
Minimum Amount (15%) of the Fund Dedicated to Energy-Related Projects:	\$5,451,350
Total Awards (8%) Made for Energy-Related Projects to Date (not including today):	\$2,975,570
Fund Benefits Currently Available to be Awarded for Energy-Related Projects Only:	\$2,475,780
Today's Recommendations	
Standard Projects:	\$575,000
Energy-Related Projects or Project Components:	\$50,000
2 Total Recommendations Before the Board Today:	\$625,000
Expansion Power ("EP") and Replacement Power ("RP") Summary	v
Estimated Unallocated EP and RP to Date (MW):	41
Estimated Allocated but Unused Hydropower to Date (MW) 4:	<u>48</u>

1 The "Fund", known as the "Western New York Economic Development Fund", is created and administered by the New York Power Authority ("NYPA"). It is funded with the aggregate excess of revenues ("Net Earnings") received by NYPA from the sale of Expansion Power ("EP") and Replacement Power ("RP") produced at NYPA's Niagara Power Project that is sold in the wholesale energy market over what revenues would have been received had such Power been sold on a firm basis to an eligible EP or RP customer.

Fund Update (WNYEDF) 1 of 5

² As defined by the Western New York Power Proceeds Allocation Act, a minimum of 15% of Fund Benefits shall be dedicated to "energy-related projects, programs and services". In accordance with EDL § 189-a(6), "energy-related projects, programs and services" means: (1) energy efficiency projects and services; (2) clean energy technology projects and services; (3) high performance and sustainable building programs and services; and (4) the construction, installation and/or operation of facilities or equipment done in connection with any such projects, programs or services.

³ Funds awarded to applicants to the Fund who are recommended for an award by the WNYPPAB and approved by the NYPA Trustees are known as "Fund Benefits." Disbursement of Fund Benefits is subject to satisfaction of certain terms and conditions.

⁴ The NYPA Trustees may allocate EP or RP to eligible companies. Such customers may use the entire allocation, or such customers may "take down" only a portion of the allocation based on their needs at the time. EP and RP that is unallocated, or that is allocated but taken down, is eligible to be used for WNYEDF "Net Earnings".

⁵ Unutilized EP and RP consists of an estimate of both unalloated hydropower and allocated hydropower that has not been taken down by customers.

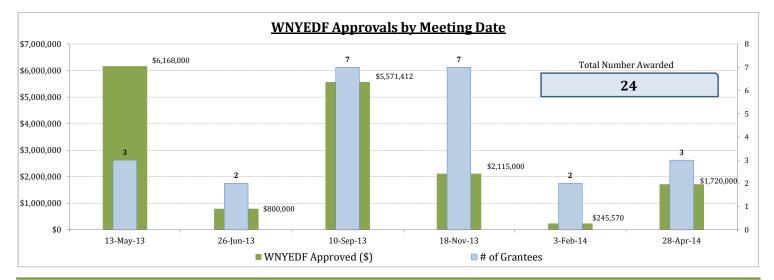
WNYEDF Awards by County

County	Company	Energy Projects (\$) *	WNYPPAB Approvals (\$)
Erie	425 Michigan Ave, LLC	\$0	\$500,000
	Alita Holdings, Inc.		\$2,000,000
	Coolture	\$0	\$300,000
	Eden Valley Growers	\$0	\$80,000
	Field & Fork Network	\$0	\$166,912
	Ford Motor Company	\$0	\$1,000,000
	Forest Lawn Heritage Foundation	\$0	\$150,000
	Innomotive Solutions Group LLC	\$0	\$150,000
	Launch NY	\$0	\$5,418,000
	Lineagen	\$0	\$250,000
	Living Green Insulation Products and Services, LLC	\$165,570	\$165,570
	Michigan Street African American Heritage Corridor Commission, Inc.	\$0	\$250,000
	Nexus Natural Gas LLC	\$570,000	\$570,000
	OSC Manufacturing & Equipment Services, Inc.	\$750,000	\$750,000
	PLS III LLC dba We Care Transportation Services	\$1,000,000	\$1,000,000
	Visit Buffalo Niagara	\$0	\$250,000
Erie Total		\$2,485,570	\$13,000,482
Genesee	Yancy's Fancy, Inc.	\$50,000	\$500,000
Genesee To	tal	\$50,000	\$500,000
Niagara	Aquarium of Niagara	\$0	\$1,750,000
	Ascension Industries, Inc.	\$300,000	\$300,000
	Diversified Manufacturing, Inc.	\$0	\$450,000
	Global Outreach Mission, Inc.	\$0	\$154,500
	Niagara University	\$0	\$250,000
	Washington Mills	\$140,000	\$140,000
Niagara Tot	al	\$440,000	\$3,044,500
Orleans	CNC Technical Solutions, Inc. – Reclaim Center	\$0	\$75,000
Orleans Tot	al	\$0	\$75,000
Grand Total		\$2,975,570	\$16,619,982

6 The companies in this list are the applicants to the Fund whose proposed projects were (i) recommended for an award of Fund Benefits by the WNYPAB and (ii) awarded Fund Benefits by the NYPA Trustees. This list does not include applicants whose proposed projects received a recommendation for an award of Fund Benefits by the WNYPAB but have not been considered yet by the NYPA Trustees for various reasons.

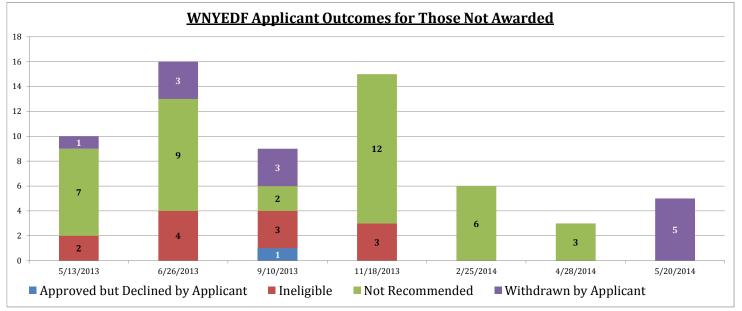
*The "Energy Projects (\$)" amount represents the estimated portion of each award that the WNYPPAB considers to be an "energy-related project" as defined by the Western New York Power Proceeds Allocation Act and in accordance with EDL § 189-a(6) (see footnote 3 above for more detail).

Fund Update (WNYEDF) 2 of 5



				Total
Meeting Date	Company	Jobs	WNYEDF Approved (\$)	Project Cost (\$)
Monday, May 13, 2013	Coolture	37	\$300,000	\$1,928,800
	Diversified Manufacturing, Inc.	130	\$450,000	\$4,000,000
	Launch NY	0	\$5,418,000	\$7,136,718
Total		167	\$6,168,000	\$13,065,518
Wednesday, June 26, 2013	425 Michigan Ave, LLC	0	\$500,000	\$21,086,889
	Ascension Industries, Inc.	146	\$300,000	\$2,700,000
Total		146	\$800,000	\$23,786,889
Tuesday, September 10, 2013	Alita Holdings, Inc.	172	\$2,000,000	\$110,400,000
	Aquarium of Niagara	3	\$1,750,000	\$2,570,589
	Field & Fork Network	0	\$166,912	\$174,912
	Global Outreach Mission, Inc.	2	\$154,500	\$292,000
	Michigan Street African American Heritage Corridor Commission, Inc.	1	\$250,000	\$290,000
	OSC Manufacturing & Equipment Services, Inc.	46	\$750,000	\$17,539,473
	Yancy's Fancy, Inc.	160	\$500,000	\$20,000,000
Total		384	\$5,571,412	\$151,266,974
Monday, November 18, 2013	CNC Technical Solutions, Inc. – Reclaim Center	5	\$75,000	\$335,850
	Ford Motor Company	780	\$1,000,000	\$101,000,000
	Forest Lawn Heritage Foundation	0	\$150,000	\$477,000
	Lineagen	8	\$250,000	\$5,000,000
	Niagara University	2	\$250,000	\$391,240
	Visit Buffalo Niagara	0	\$250,000	\$500,000
	Washington Mills	107	\$140,000	\$840,000
Total		902	\$2,115,000	\$108,544,090
Monday, February 03, 2014	Eden Valley Growers	26	\$80,000	\$400,000
	Living Green Insulation Products and Services, LLC	32	\$165,570	\$165,570
Total		58	\$245,570	\$565,570
Monday, April 28, 2014	Innomotive Solutions Group LLC	28	\$150,000	\$5,500,000
	Nexus Natural Gas LLC	0	\$570,000	\$2,800,000
	PLS III LLC dba We Care Transportation Services	300	\$1,000,000	\$14,970,000
Total		328	\$1,720,000	\$23,270,000
Grand Total		1985	\$16,619,982	\$320,499,041

Recommended (WNYEDF) 3 of 5



eeting Date	Outcome	Company	Total
onday, May 13, 2013			
	Ineligible		
		Market Arcade Film and Arts Centre	
		Niagara Falls Memorial Medical Center	
	Not Recommended		
		Content Savvy	
		First Choice Health in collaboration with Niagara Hospice	
		Graycliff Conservancy, Inc.	
		NBT Solutions, LLC	
		Roycroft Campus Corporation	
		Twin Cities Community Outreach, Inc.	
	Withdrawn by Applicant	Zoological Society of Buffalo, Inc.	
	withdrawn by Applicant	Buffalo Industries	
dnesday, June 26, 2013		Dunaio muusu ies	
ancouay, june 20, 2013	Ineligible		
	······································	Kaleida Health	
		Mark Hutchinson	
		Try-It Distributing Company, Inc.	
		Vazquez Family Service, LLC	
	Not Recommended		
		Buffalo Niagara Riverkeeper	
		Buffalo Olmsted Parks Conservancy	
		Cleveland BioLabs, Inc.	
		Cornell Cooperative Extension of Niagara County	
		Empire State Shippers' Association, Inc.	
		Forest Lawn Heritage Foundation	
		Martin House Restoration Corporation	
		SiGNa Chemistry, Inc.	
		Time Release Sciences, Inc.	
	Withdrawn by Applicant		
		Photolitec, LLC	
		Trek, Inc.	
		Western New York Technology Development Center, Inc. d/b/a Insyte Consulti	n
esday, September 10, 2013			
	Approved but Declined by App		
	* 1	Niagara Label Company	
	Ineligible	I I AM COLUMN	
		Lockport Main Street, Inc.	
		Mount St. Mary's Hospital & Health Center	
	Nat Dansan and d	St. John Fruitbelt CDC	
	Not Recommended	Purrio Health Alliance LLC	
		Burgio Health Alliance, LLC	
	Mithdraum by Applicant	Photolitec	
	Withdrawn by Applicant	Eden Valley Growers, Inc.	
		Trek, Inc.	
		Western New York Technology Development Center, Inc. d/b/a Insyte Consulti	n
		western new rork reciniology Development Center, inc. d/D/d insyte Consult	11

Not Awarded (WNYEDF) 4 of 5

Monday, November 18, 2013			15
	Ineligible		3
		1106 & 1110 Main Street	1
		400 Elmwood Redevelopment	1
		Lewiston Frontier House	1
	Not Recommended		12
		Alix Rice Peace Park Foundation	1
		CNC Technical Solutions, IncTraining Center 3	1
		Flat #12 Mushrooms, LLC	1
		Helios-NRG, LLC	1
		Hull House Foundation	1
		Justice Lifeline, Inc.	1
		MergerShark, Inc.	1
		Niagara Arts & Cultural Center, Inc.	1
		Precision Scientific Instruments (PSi ^{SI})	1
		ROAR Logistics	1
		Somerset Union Museum	1
		TAM Ceramics Group of NY, LLC	1
Tuesday, February 25, 2014			6
	Not Recommended		6
		Art Services Initiative	1
		Buffalo Maritime Center	1
		Niagara County Historical Society/ DBA the History Center of Niagara	1
		Paradigm of New York, LLC	1
		Sterling Energy Group, Inc.	1
W 1 4 1100 0044		SynchroPET	1
Monday, April 28, 2014	W . D		3
	Not Recommended		3
		Buffalo SynGas, LLC	1
		Humble Pie Group, LLC	1
m . l. W. 20 2044		Triad Recycling and Energy, Inc	1
Tuesday, May 20, 2014	VAZIAT I I A II A		5
	Withdrawn by Applicant	D CC I N: D	5
		Buffalo Niagara Enterprise Entecco LLC	1
			1
		Greater Buffalo United Accountable Healthcare Network, MSO, LLC (GBUAHN)	1
		Onyx Administrative Services of Buffalo	1
Grand Total		Trek Industries	<u>1</u>
GLAIIU TOTAL			04

Not Awarded (WNYEDF) 5 of 5



Western New York Economic Development Fund Recommendation Memo

Recommended Award: Exhibit "A"

A1'1 NI	NIELA CUAL AL ALALA CA	. 1	DEDC	14/8/12/
Applicant Name:	NFIA Stakeholders Group, Inc.		REDC	WNY
			Region:	
Project Type:	Dark Fiber Assessment		County:	Niagara
Industry:	Multiple Industry Sector	'S	Locality:	Niagara Falls
Amount	\$125,000		Start Date:	7/1/2014
Requested:			Finish Date:	12/31/2014
RECOMMENDED OF	FER			
Recommended Total Award:		\$125,000		
Total Project Cost:		\$250,000		
% of Project Cost Recommended:		50%		
REGIONAL IMPACT MEASUREMENTS				
Number of Jobs Retained:		N/A		
Number of Jobs Created:		N/A		
Average Salary of Jobs:		N/A		
Indirect Jobs Created		N/A		
Other Impact				

PROJECT DESCRIPTION (adapted from application)

The NFIA (Niagara Falls International Airport) Stakeholders Group is made up of different members of the Buffalo Niagara Region that share an interest in the expansion of air services in Niagara Falls and the long-term economic success of the greater Niagara Region. The purpose of this project is to perform a study of the existing dark fiber infrastructure that feeds into the Niagara Falls Air Reserve Station, the Niagara Falls International Airport, the former Army Reserve Center site, the Niagara Airport Commercial Park, the Wheatfield Business Park and the Calspan site. The Stakeholders Group has identified dark fiber capacity as being a key feature for the long-term economic development of the above stated sites. The results of this study will provide guidance to the Stakeholders on what, if any, gaps in coverage exist and allow them to add capacity to ensure that all of the named sites remain stable and are able to accommodate future growth.

BASIS FOR RECOMMENDATION

The sites involved in this study make up the largest employment base in Niagara County. Securing the future of each of these sites is paramount to the long-term economic success of the entire Buffalo Niagara Region.

The Niagara Falls Air Reserve Center currently employs over 3,000 people in Niagara County and, due to the changing nature of military missions, the base must constantly upgrade its own technological infrastructure to attract more advanced missions. This study will provide a much needed assessment to the airbase and give them an understanding of where upgrades are needed to secure its future.

The Niagara Falls International Airport is very important to regional efforts surrounding tourism. This study of dark fiber capacity will also lend itself to the future success of the airport. As the airport



Power Proceeds Allocation Board Western New York Economic Development Fund **Recommendation Memo**

markets itself to prospective carriers the capabilities of the existing fiber infrastructure will be considered. This study will give the Airport a clear sense of what the current capability is and it will identify places where improvements must be made to accommodate a targeted customer base.

As technology has evolved so has the need to meet certain thresholds when it comes to fiber infrastructure. The above named sites are of the highest priority to Niagara County and the Greater Buffalo Niagara Region. To ensure the future of all of these sites and the economic future of the WNY Region this study must be done in the near term.

It is the recommendation to this Board that it recommend a grant of \$125,000 to the NFIA Stakeholders Group, Inc. to provide one half of the financing needed to successfully perform this study. Due to the nature of the project it is recommended that the grant be paid to the Stakeholders group in advance of the start of the study but only upon confirmation that (1) another funding entity has committed to a matching grant for the completion of the study and (2) the data sought by the study is not otherwise available from New York State or other publicly available resources.



Power Proceeds Allocation Board Western New York Economic Development Fund **Recommendation Memo**

Recommended Award: Exhibit "B"

Applicant Name:	Praxair, Inc.		REDC	WNY
	,		Region:	
Project Type:	Update of R&D Facility		County:	Erie
Industry:	Industrial Gas		Locality:	Tonawanda
Amount	\$2,500,000		Start Date:	7/01/2014
Requested:			Finish Date:	7/01/2016
RECOMMENDED OF	FER			
Recommended Total Award:		\$500,000		
Total Project Cost:		\$38,775,000		
% of Project Cost Recommended:		1%		
REGIONAL IMPACT I	MEASUREMENTS			
Number of Jobs Retained:		1354		
Number of Jobs Created:		22		
Average Salary of Jobs:		\$82,000		
Indirect Jobs Created				
Other Impact				

PROJECT DESCRIPTION (adapted from application)

Praxair is one of the largest employers in the Town of Tonawanda where the company operates a facility responsible for: Global Plant Engineering; Research and Development; North American Operations Communications; Global Plant Monitoring; Customer Demand Monitoring; and Fleet Dispatch and Back Office Support Functions. To continue the success of the Tonawanda facility and maintain the current growth trajectory, Praxair must complete a major facility upgrade. These upgrades are estimated to cost \$38,775,000, and will allow Praxair to keep pace with technological advancement while at the same time maintaining and growing the workforce in Tonawanda. This project is confirmation of Praxair's willingness to make a long term commitment to the WNY Region but other geographical locations continue to be considered.

BASIS FOR RECOMMENDATION

As stated in the project description, Praxair has long been one of the largest employers in WNY, including in Tonawanda. The value of Praxair to the WNY community is significant. This project represents an opportunity for New York State to work with a major U.S. corporation to ensure a long-term commitment to the WNY Region.

The Praxair facility in the Town of Tonawanda plays a central role in several aspects of the company's global operations. It would be a sound use of Fund Benefits to support the upgrade of this facility and maintain its status as a state of the art research center.

It is the recommendation to the Board that it recommend a grant of Fund Benefits in the amount of \$500,000 to complete a comprehensive NYS incentive package that will secure the long-term future of Praxair in WNY. Due to the nature of this project and the incentives being offered by Empire State



Recommendation Memo

Development, it is recommended that this grant be paid out in 3 milestone payments (50%/25%) coinciding with the milestone payments proposed by ESD for other project
incentives.

Exhibit "C" June 23, 2014

Applications Deferred for Further Analysis

Line	Business	Classification
1	City Labs, Inc., A Florida Corporation	Deferred for further analysis
2	Riviera Theatre and Organ Preservation Society Inc.	Deferred for further analysis
3	WNY Science & Technology Advanced Manufacturing Park	Deferred for further analysis

Western NY Power Proceeds Allocation Board Exhibit D – Program Criteria

<u>Criteria adapted from the Western NY Power Proceeds Allocation Board's</u> <u>"Procedures for the Review of Applications for Fund Benefits"</u>

- 1. The extent to which an award of Fund Benefits would be consistent with the strategies and priorities of the Regional Economic Development Council ("REDC") having responsibility for the region in which an Eligible Project is located.¹ The Western New York Regional Economic Development Council which is responsible for Eligible Projects in Erie and Niagara Counties Strategies & Priorities are:
 - Promote "Smart Growth" by investing in areas that infrastructure already exists and achieves certain goals, such as: preserving historic buildings; reviving downtowns; reviving main streets; investing in existing neighborhoods; and investing in former industrial sites. A project consistent with Smart Growth will also focus on: enhancing walkability; enhancing multiple modes of transportation; connecting disadvantaged communities to employment clusters; spurring mixed-use private investment in existing communities and preserving/enhancing natural lands and or resources.
 - Promote workforce development by increasing diversity in the labor force, developing and cultivating that includes workers with advancement potential, underemployed, unemployed and special population; align education and skills training to job market for current and future industry needs.
 - Foster entrepreneurship and new business formation and growth. Designing a plan that brings new technologies and/or products to the marketplace, increases new start ups in strategic industries and facilitates the commercialization of products that can lead to job growth in the Region.
 - Increase the industry profile of agriculture in WNY by: creating better access to markets; creating new products; creating new more efficient processes; creating strong regional brands; creating programs that promote careers in agriculture.
 - Utilize Western New York's proximity to Canadian and U.S. population centers to advance economic development in WNY. Bi-national projects will: utilize crossborder planning to create transportation and logistical infrastructure; improve

¹ As provided for in EDL § 189-c(4), criteria 2-15 are adapted from the criteria for eligibility for Expansion Power, Replacement Power and Preservation Power under Public Authorities Law § 1005. The specific criteria identified in PAL § 1005(13)(b)(4)-(5) are relevant to power allocations under these programs but do not have any logical application to allocations of Fund Benefits. Therefore, the Board does not expect to use these criteria to evaluate applications for Fund Benefits. Additionally, in accordance with PAL § 1005(13), criteria 13-15 listed herein will only be used in the case of Eligible Projects which are proposed by Applicants as, and determined by the Board to be, "revitalization" projects.

operational relationships; promote the attractiveness of WNY as a hub for global trade.

- Position the WNY region as a global energy hub through new sources of clean energy, energy efficiency and energy efficient transportation.
- Support growth of advanced manufacturing by making research more available to manufacturers to help them innovate.
- Spur growth in the health and life sciences industry through improved commercialization, recruit high profile research talent and reducing the cost burden of healthcare while improving health outcomes.
- Expand the scope of higher education by increasing accessibility to Higher Education for communities that currently have limited access to educational opportunities; better aligning education with the industry needs and creating support structures for start-ups which will assist start-ups with commercialization, business planning, workforce preparation, facilities, etc.
- Grow visitors and visitor spending by raising the profile of WNY as a national and international destination; connect multiple tourist destinations in WNY; improve the profile of the WNY Gateway to the United States.

For more information on the Western New York Regional Economic Development Council please go to http://regionalcouncils.ny.gov/content/western-new-york.

- 2. The extent to which an award of Fund Benefits would be consistent with the strategies and priorities of the Regional Economic Development Council ("REDC") having responsibility for the region in which an Eligible Project is located.² The Finger Lakes Regional Economic Development Council which is responsible for Eligible Projects in Orleans and Genesee Counties Strategies & Priorities can be found at: http://regionalcouncils.ny.gov/content/finger-lakes.
- 3. The number of jobs that would be created as a result of an award of Fund Benefits.
- 4. The applicant's long term commitment to the region as evidenced the current and/or planned capital investment in applicant's facilities in the region.
- 5. The ratio of the number of jobs to be created to the amount of Fund Benefits requested.
- 6. The types of jobs that would be created, as measured by wage and benefit levels, security and stability of employment.
- 7. The amount of capital investment, including the type and cost of buildings, equipment and facilities, proposed to be constructed, enlarged or installed.
- 8. The extent to which an award of Fund Benefits would affect the overall productivity or competitiveness of the applicant and its existing employment.

² As provided for in EDL § 189-c(4), criteria 2-15 are adapted from the criteria for eligibility for Expansion Power, Replacement Power and Preservation Power under Public Authorities Law § 1005. The specific criteria identified in PAL § 1005(13)(b)(4)-(5) are relevant to power allocations under these programs but do not have any logical application to allocations of Fund Benefits. Therefore, the Board does not expect to use these criteria to evaluate applications for Fund Benefits. Additionally, in accordance with PAL § 1005(13), criteria 13-15 listed herein will only be used in the case of Eligible Projects which are proposed by Applicants as, and determined by the Board to be, "revitalization" projects.

- 9. The extent to which an award of Fund Benefits may result in a competitive disadvantage for other business in the State.
- 10. The growth potential of the applicant's facilities and the contribution of economic strength to the area in which the applicant's facilities are or would be located.
- 11. The extent of the applicant's willingness to satisfy affirmative action goals.
- 12. The extent to which an award of Fund Benefits is consistent with state, regional and local economic development strategies and priorities and supported by local units of government in the area in which the business is located.
- 13. The impact of an award of Fund Benefits on the operation of any other facilities of the applicant, and on other businesses within the region.
- 14. That the business is likely to close, partially close or relocate resulting in the loss of a substantial number of jobs.
- 15. That the applicant is an important employer in the community and efforts to revitalize the business are in long-term interests of both employers and the community.
- 16. That a reasonable prospect exists that the proposed award of Fund Benefits will enable the applicant to remain competitive and become profitable and preserve jobs for a substantial period of time.