ANTHONY J. COLUCCI III
Chairman

# WESTERN NEW YORK POWER PROCEEDS ALLOCATION BOARD MINUTES

November 1, 2023 - 3:00 P.M.

## **VIDEO CONFERENCE**

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Minutes of the Meeting of the Western New York Power Proceeds Allocation Board held at Niagara Power Project, 5777 Lewiston Road, Lewiston, NY 14092.

## **Board Members Present:**

Anthony Colucci – Chairman Brenda McDuffie – Member Deanna Brennen – Member Paul Brown – Member

Dennis Elsenbeck - Excused

## **NYPA Staff Present:**

Lori Alesio Interim EVP and General Counsel
Karen Delince Vice President and Corporate Secretary
Richard Smith Senior Director – Economic Development

Emily Alkiewicz Manager – Business Power Allocations and Compliance

Lorna Johnson Senior Associate Corporate Secretary
Sheila Quatrocci Senior Associate Corporate Secretary
Michele Stockwell Senior Assistant Corporate Secretary
Carol Sampson Community Relations Representative II

Laurie Abounader Senior Project Manager – Empire State Development

## **Opening Remarks**

Chair Anthony Colucci welcomed members of the Board, the staff of Empire State Development Corporation ("ESDC"), and the staff of the New York Power Authority ("NYPA"). He stated that this meeting of the Board had been duly noticed as required by the Open Meetings law. The meeting was called to order at 3:00 p.m.

## 1. Adoption of the November 1, 2023 Proposed Meeting Agenda

Member Brenda McDuffie made a motion to adopt the November 1, 2023 proposed meeting agenda. The motion was seconded by member Paul Brown. The agenda was unanimously adopted.

## **Conflicts of Interest**

Chair Anthony Colucci stated that the members had been polled prior to the meeting regarding possible conflicts of interest with the entity previously provided for their review.

Chairman Anthony Colucci declared a conflict of interest and has been recused from the vote as it relates to Whiting Door Manufacturing Corporation.

## 2. Adoption of the August 10, 2023 Meeting Minutes

Chair Colucci asked if there were any amendments to the Minutes.

Upon motion made by member Brenda McDuffie and seconded by member Paul Brown, the minutes of the August 10, 2023 meeting were adopted.

## 3. Fund Update

Mr. Richard Smith, Senior Director of Economic Development, submitted the September 2023 Western New York Economic Development Fund Update report, to date:

- Total deposits to the fund are \$84,063,000.
- Total interest earned on deposits is \$2,393,961, making total funds deposited \$86,456,961.
- No Administrative Expenses have been withdrawn.
- Disbursements to grantees amount to \$36,302,700, making the current fund balance equal to \$50,154,260.
- Awards under Standard Projects amount to \$35,376,181.
- Energy-related projects awarded is \$6,737,815, making total fund benefits awarded \$42,113,996.
- Total fund benefits available to be awarded by the Allocation Board amounted to \$44,342,965.

A minimum amount of 15% of the fund is dedicated to energy-related projects, \$12,609,450.

Total Awards made for energy-related projects, to date, amounts to \$6,737,815. Fund benefits currently available to be awarded for energy-related projects only, is \$5,871,635.

- As it relates to the power that supports the program, the estimated unallocated Expansion Power ("EP") and Replacement Power ("RP"), to date is 41 megawatts. The estimated allocated but unused hydropower, to date, is 203 megawatts, making the total estimated unutilized EP and RP, to date, 244 megawatts.
- The recommendation before the Board for consideration today is for a standard project in the amount of \$595,000.

Chair Colucci stated that this is an informational item and does not require any action by the Board and thanked Mr. Smith for the report.

# Western New York Economic Development Fund Update<sup>1</sup>

September-23

	The Fund						
this	Total Deposits to the Fund to Date:	\$84,063,000					
plus	Total Interest Earned on Deposits to Date:	\$2,393,961					
=	Total Funds Deposited:	\$86,456,961					
	Expenditures						
this	Total Funds Deposited:	\$86,456,961					
	Total Administrative Expenses Withdrawn:	\$0					
	Disbursements to Grantees:	<u>(\$36,302,700)</u>					
plus	Total Expenditures:	(\$36,302,700)					
=	Current Fund Balance:	\$50,154,260					
	Awards						
this	Total Funds Deposited:	\$86,456,961					
	Standard Projects:	\$35,376,181					
	Energy Related Projects <sup>2</sup> :	<u>\$6,737,815</u>					
minus	Total Fund Benefits Awarded <sup>3</sup> :	\$42,113,996					
=	Total Fund Benefits Available to be awarded by the WNYPPAB <sup>4</sup> :	\$44,342,965					
	Energy-Related Projects						
this	Minimum Amount (15%) of the Fund Dedicated to Energy-Related Projects:	\$12,609,450					
minus	Total Awards (8%) Made for Energy-Related Projects to Date (not including today):	\$6,737,815					
_ =	Fund Benefits Currently Available to be Awarded for Energy-Related Projects Only:	\$5,871,635					
	Today's Recommendations						
this	Standard Projects:	\$595,000					
plus	Energy-Related Projects or Project Components:	\$0					
=	1 Total Recommendations Before the WNYPPAB Today:	\$595,000					
	Expansion Power ("EP") and Replacement Power ("RP") Summary						
this	Estimated Unallocated EP and RP to Date (MW):	41					
plus	Estimated Allocated but Unused Hydropower to Date (MW) <sup>5</sup> :	<u>203</u>					
=	Total Estimated Unutilized EP and RP to Date (MW) <sup>6</sup> :	244					

<sup>1</sup> The "Fund", known as the "Western New York Economic Development Fund", is created and administered by the New York Power Authority ("NYPA"). It is funded with the aggregate excess of revenues ("Net Earnings") received by NYPA from the sale of Expansion Power ("EP") and Replacement Power ("RP") produced at NYPA's Niagara Power Project that is sold in the wholesale energy market over what revenues would have been received had such Power been sold on a firm basis to an eligible EP or RP customer.

<sup>&</sup>lt;sup>2</sup> As defined by the Western New York Power Proceeds Allocation Act, a minimum of 15% of Fund Benefits shall be dedicated to "energy-related projects, programs and services". In accordance with EDL § 189-a(6), "energy-related projects, programs and services" means: (1) energy efficiency projects and services; (2) clean energy technology projects and services; (3) high performance and sustainable building programs and services; and (4) the construction, installation and/or operation of facilities or equipment done in connection with any such projects, programs or services.

<sup>&</sup>lt;sup>3</sup> Funds awarded to applicants to the Fund who are recommended for an award by the WNYPPAB and approved by the NYPA Trustees are known as "Fund Benefits." Disbursement of Fund Benefits is subject to satisfaction of certain terms and conditions.

<sup>&</sup>lt;sup>4</sup>Total Fund Benefits Available to Be Awarded is calculated as Total Funds Deposited minus the sum of Total Fund Benefits Awarded and Total Administrative Expenses Withdrawn.

<sup>&</sup>lt;sup>5</sup> The NYPA Trustees may allocate EP or RP to eligible companies. Such customers may use the entire allocation, or such customers may "take down" only a portion of the allocation based on their needs at the time. EP and RP that is unallocated, or that is allocated but not taken down, is eligible to be used for WNYEDF "Net Earnings".

<sup>&</sup>lt;sup>6</sup> Unutilized EP and RP consists of an estimate of both unallocated hydropower and allocated hydropower that has not been taken down by customers.

# WNYEDF Awards by County 7

WNYPPAB Recommendati (Multiple Items)

County	▼ Company ▼ WNYPPAB	Approvals (\$)
∃ Erie	425 Michigan Ave, LLC	\$500,000
	Coolture	\$210,00
	Eden Valley Growers	\$80,00
	Field & Fork Network	\$166,91
	Ford Motor Company	\$1,000,00
	Forest Lawn Heritage Foundation	\$150,00
	Innomotive Solutions Group LLC Launch NY	\$150,00
	Living Green Insulation Products and Services, LLC	\$5,418,00 \$40,94
	Michigan Street African American Heritage Corridor Commission,	\$250,00
	Nexus Natural Gas LLC	\$570,00
	OSC Manufacturing & Equipment Services, Inc.	\$562,50
	PLS III LLC dba We Care Transportation Services	\$1,000,00
	Visit Buffalo Niagara	\$250,00
	43North LLC	\$6,000,00
	Explore and MoreA Childrens Museum	\$1,700,00
	Amos Zittel & Sons	\$380,00
	D'Youville College	\$400,00
	Martin House Restoration Corporation	\$700,00
	General Mills	\$500,00
	Buffalo Arts and Technology Center	\$418,76
	43 North LLC (II)	\$6,000,00
	43North LLC (II)	\$2,000,00
	CL New Co., Inc. dba Campus Labs Invest Buffalo Niagara	\$400,00 \$65,83
	PostProcess Technologies, LLC	\$90,00
	Triad Recycling and Energy Corp.	\$150,00 \$150,00
	Hauptman - Woodward Medical Research Institute	\$1,000,00
	River Road Research, Inc.	\$220,00
	Eastman Machine Company	\$170,00
	Hispanic Heritage Council of WNY, Inc.	\$300,00
	Launch New York, Inc.	\$250,00
	Buffalo Niagara Convention & Visitors Bureau, Inc.	\$120,00
	Top Seedz LLC	\$366,60
	The Economic Development Group, Inc. dba Northland Workforce	\$1,174,60
rie Total	W. I.B. I	\$32,754,16
Genesee	Yancy's Fancy, Inc.	\$500,00
enesee Total	Plug Power	\$1,500,00 <b>\$2,000,00</b>
Niagara	Aquarium of Niagara	\$1,750,00
	Diversified Manufacturing, Inc.	\$450,00
	Global Outreach Mission, Inc.	\$102,82
	Niagara University	\$285,00
	Washington Mills	\$140,00
	NFIA Stakeholders Group, Inc.	\$24,75
	The WNY Women's Foundation, Inc.	\$100,00
	Cambria Asphalt Products	\$72,75
	Borderworx Logistics, LLC	\$285,00
	Tulip Manufacturing	\$1,000,00
	Niagara University (II)	\$500,00
	NFIA Stakeholders Group, Inc. (II)	\$90,00
	Platters Chocolates	\$200,00
	Niagara Falls National Heritage Area	\$200,00 \$1,600,00
	Moog, Inc.	\$1,600,00
	Historic Palace, Inc.	\$142,00
	Carousel Society of the Niagara Frontier	\$30,00
	Ashdan Screw Machine Products, Inc.	\$12,50
	The Center for Kashmir, Inc.	\$225,00
iagara Total		\$7,209,82
Orleans	Quorum Group LLC dba Takeform Architectural Graphics	\$150,000
rleans Total	an oroup and and ranciorm in cinecettina drapines	\$150,000

<sup>7</sup> The companies in this list are the applicants to the Fund whose proposed projects were recommended for an award of Fund Benefits by the WNYPPAB.

\*The "Energy Projects (\$)" amount represents the estimated portion of each award that the WNYPPAB considers to be an "energy-related project" as defined by the Western New York Power Proceeds Allocation Act and in accordance with EDL § 189-a(6) (see footnote 2 above for more detail).

## Awards of Fund Benefits from the Western New York Economic Development Fund – Round 32

Ms. Emily Alkiewicz, Manager of Business Power Allocations and Compliance, submitted the following report and resolution for consideration and adoption:

## Application for Fund Benefits from the Western New York Economic Development Fund

## "SUMMARY

The Western New York Power Proceeds Allocation Board ("Allocation Board" or "Board") is requested to recommend to the Board of Trustees of the Power Authority of the State of New York ("NYPA" or "Authority") that an award of Fund Benefits be made to Whiting Door Manufacturing Corporation ("Whiting"). The project and award amount being recommended is discussed in Exhibits "A" and "A-1".

## **BACKGROUND**

## 1. Western New York Power Proceeds Allocation Act

The Western New York Power Proceeds Allocation Act (the "Act") was signed into law on March 30, 2012. The Act provides for the creation, by the Authority, of the Western New York Economic Development Fund ("Fund"). The Fund consists of the aggregate excess of revenues received by the Authority from the sale of Expansion Power ("EP") and Replacement Power ("RP") produced at NYPA's Niagara Power Project that was sold in the wholesale energy market over what revenues would have been received had such energy been sold on a firm basis to an eligible EP or RP customer under the applicable tariff or contract.

Under the Act, an "eligible applicant" is a private business, including a not-for-profit corporation. "Eligible projects" is defined to mean "economic development projects by eligible applicants that are physically located within the state of New York within a thirty-mile radius of the Niagara power project located in Lewiston, New York that will support the growth of business in the state and thereby lead to the creation or maintenance of jobs and tax revenues for the state and local governments." Eligible projects include, for example, capital investments in buildings, equipment, and associated infrastructure owned by an eligible applicant for fund benefits; transportation projects under state or federally approved plans; the acquisition of land needed for infrastructure; research and development where the results of such research and development will directly benefit New York state; support for tourism and marketing and advertising efforts for western New York state tourism and business; and energy-related projects.

Eligible projects do not include public interest advertising or advocacy; lobbying; the support or opposition of any candidate for public office; the support or opposition to any public issue; legal fees related to litigation of any kind; expenses related to administrative proceedings before state or local agencies; or retail businesses as defined by the board, including without limitation, sports venues, gaming and gambling or entertainment-related establishments, residential properties, or places of overnight accommodation.

Fund Benefits have been provided to successful eligible applicants in the form of grants. It is anticipated that Fund Benefits will be disbursed as reimbursement for expenses incurred by an eligible applicant for an Eligible Project, or for proposed eligible expenditures to be incurred by the eligible applicant for an eligible project when NYPA has authorized advance disbursements.

At least 15% percent of the Fund is dedicated to eligible projects which are "energy-related projects, programs and services," which is defined as "energy efficiency projects and services, clean energy technology projects and services, and high performance and sustainable building programs and services, and the construction, installation and/or operation of facilities or equipment done in connection with any such projects, programs or services."

Allocations of Fund Benefits may only be made based on moneys that have been deposited in

the Fund. No award may encumber funds that have not been deposited in the Fund.

## 2. Western New York Power Proceeds Allocation Board

Under the Act, the Allocation Board is charged with soliciting applications for Fund Benefits, reviewing applications, making eligibility determinations, evaluating the merits of applications for Fund Benefits, and making recommendations to NYPA on Fund Benefit awards. The Allocation Board uses the criteria applicable to EP, RP and PP allocations, and for revitalization of industry, provided for in Public Authorities Law § 1005. Additionally, the Board is authorized to consider the extent to which an award of Fund Benefits is consistent with the strategies and priorities of the Regional Economic Development Council having responsibility for the region in which an eligible project is proposed.

At its meeting on March 4, 2013, the Board, in accordance with the Act, adopted by-laws, operating procedures, guidelines related to the application, and a form of application. A copy of the relevant criteria (collectively, "Program Criteria"), adapted from this Board's "Procedures for the Review of Applications for Fund Benefits," is attached as Exhibit "B" to this memorandum.

The Board also defined "retail business" to mean "a business that is primarily used in making retail sales of goods or services to customers who personally visit such facilities to obtain goods or services."

#### 3. Application Process

Initially, the Allocation Board established a series of application due dates coupled with a schedule of dates the Board expected to meet to consider applications. The program was initially promoted through a media release and with assistance from state and local entities, including the Western New York and Finger Lakes Regional Economic Development Councils, ESD and local and regional economic development organizations within the State. A webpage was created that is hosted on WWW.NYPA.GOV/WNYPPAB with application instructions, a link to the approved application form and other program details including a contact phone number and email address staffed by the Western New York Empire State Development regional office. As the program is now well-known, a rolling application process is used and the Allocation Board meets regularly to consider applications for Fund Benefits.

## DISCUSSION AND RECOMMENDATIONS TO THE BOARD

In this  $32^{nd}$  round, the Allocation Board has before it one application that has been made available to the Board for review. Staff analyzed the application and is now making recommendations to the Board.

As detailed in Exhibit "A-1", Whiting seeks funds to support a 20,000 square foot expansion where it will add machinery and equipment and make site improvements necessary to increase its manufacturing capacity to provide roll-up doors for a large government contract and potentially other customers. Whiting would spend approximately \$3.9M on its project, retain 2 two existing positions, and create 25 full-time positions over the next 4 years.

Based on a review of the application and in consideration of relevant Program Criteria, Staff recommends that the Allocation Board recommend to the NYPA Trustees that the applicant receive an award of Fund Benefits in the amount indicated on Exhibits "A" and "A-1".

To the extent the application proposes a project that must receive approval and/or comply with other legal requirements, such as the State Environmental Quality Review Act, before the project may proceed, Staff recommends that any affirmative recommendation by the Board for such a project not be forwarded to the NYPA Board of Trustees for action until after the Board receives appropriate notification that all such approvals and requirements have been satisfied, and that such recommendations be made subject to further consideration by the Board in the event that such approvals and/or legal requirements are not satisfied.

## PROJECT STATUS

Under the Act, a recommendation for Fund Benefits by the Allocation Board is a prerequisite to an award of Fund Benefits by NYPA. Upon a showing of good cause, NYPA has discretion to adopt the Allocation Board's recommendations or to award Fund Benefits in different amounts or on different terms than recommended by the Board. In addition, the Authority is authorized to include in any contract providing for the implementation of an award ("Award Contract") any terms and conditions that NYPA deems appropriate.

Given the preliminary stage of the project identified in the accompanying Exhibits, Staff is not able to recommend proposed definitive terms and conditions that should be included in any Board recommendation for an award. Accordingly, except as otherwise indicated, Exhibit "A-1" offers general considerations relating to disbursement of fund benefits for NYPA's consideration. It is anticipated that staff will negotiate final terms and conditions if an award is made after the receipt of more detailed information concerning the project.

## RECOMMENDATION

Based on the foregoing discussion and information, Staff recommends that the Allocation Board recommend to the NYPA Board of Trustees that the applicant listed in Exhibits "A" and "A-1" receive an award of Fund Benefits in the amount recommended in the Exhibits for the project proposed.

For the reasons stated, Staff recommends the adoption of the above-requested action by adoption of the resolution below."

## Recommendation for Whiting Door Manufacturing Corporation

Ms. Alkiewicz stated that staff is recommending that the Power Proceeds Allocation Board recommend a Fund Benefit award of \$595,000 to Whiting Door Manufacturing Corporation ("Whiting Door") to support a 20,000-square-foot expansion at its Akron, New York facility. The company plans to add machinery and equipment and make site improvements necessary to increase manufacturing capacity to provide rollup doors for a large government contract and, potentially, other customers.

Whiting Door is a family-owned and managed company established in 1953 that manufactures rollup and swing doors for the commercial freight and transportation industries. Since introducing the rollup door to the trucking and transportation industry, Whiting Door has grown and operates manufacturing facilities across the United States, and license affiliates who manufacture under "The Whiting Door" name plate, globally.

Operations have been expanded to include swing doors, and a custom shop that specializes in laminated panel designs. Recently, a Whiting Door customer won a contract to produce new, next generation delivery vehicles for a large government agency that will require the production and delivery of between 50,000 and 165,000 zero-emission electric and low-emission internal combustion engine vehicles over the next 10 years.

As a result, Whiting Door expects to complete its expansion project by 2025 to support full-volume production, create 25 jobs, and retain two jobs at the project site.

The total project cost is \$3,965,000 and consists of the construction of a new manufacturing warehouse space, machinery and equipment and related site improvements.

Several aspects of this Project support a recommendation favoring a Fund Benefit award which are as follows:

- 1) The cost of expanding locally is 15% higher than alternatives such as South Carolina.
- 2) A proceeds award would enable this applicant to expand the manufacturing in New York and meet the production goals for this new contract.
- 3) This project will provide additional employment opportunities for the residents of Eastern Erie and Genesee Counties and others, which are considered rural and economically distressed.
- 4) Since over 75 percent of the next generation vehicles will be electric, this applicant's lightweight door will contribute to the nation's effort to depend more on carbon-free energy.
- 5) The applicant intends to work with the Tribal State Nations, BOCES, SUNY Erie Community College and related Workforce Development organizations located in the local counties to hire the required workforce. The applicant has previously worked with the Northland Workforce Development Center and Journeys, and other organizations to meet workforce needs.

In closing, Ms. Alkiewicz said that the project aligns well with the Western New York Regional Economic Development Council strategies and priorities, as it promotes the expansion of a company engaged in advanced manufacturing as evidenced by its development and use of new, lightweight materials to support the next generation of energy-efficient vehicles, and the creation of 25 manufacturing jobs.

Member Brenda McDuffie commented that one of the important strategies that was adopted by the Regional Economic Development Council is promoting workforce diversity. Looking at the demographic trends, the emerging workforce will primarily be made up of minorities and immigrants. This company provided information on their workforce which includes White and ethnic groups such as African American, Hispanics, White- and Non-White Hispanics, Native American, and Asian. However, minorities are at the bottom of the wage scale.

Ms. McDuffie continued that one of the reasons this project is recommended by staff is that the company is working with several organizations to make sure that it diversifies the company. She added that there are challenges hiring people, particularly in Western New York. As reported by staff, the company has a Business Diversity Program, and she is hopeful that it will produce the intended results necessary for the region.

Ms. McDuffie ended that manufacturing is one of the sectors that has provided employment opportunities for the region, and she supports this project and the quality of employment opportunities it presented, particularly for individuals who have not participated in the workforce, providing them quality opportunities.

Ms. McDuffie requested that, as it relates to Buffalo and Western New York, staff organize targeted outreach to invest in businesses, particularly those entrepreneurs who are in business on the East Side of Buffalo.

On motion made by Member Deanna Brennen and seconded by Member Brenda McDuffie, staff's recommendation to award \$595,000 to Whiting Door Manufacturing Corporation was adopted with Chairman Collucci recused from the vote.

On motion made and seconded, the following resolution was adopted.

NOW THEREFORE BE IT RESOLVED, That the Western New York Power Proceeds Allocation Board ("Board") hereby recommends that the Power Authority of the State of New York ("NYPA") make an award of Fund Benefits to the applicants recommended in the foregoing report, for the reasons set forth in the therein and any attachments thereto; provided that (i) if an application proposes a project that must receive approvals and/or comply with other legal requirements, such as the State Environmental Quality Review Act, before it may proceed, the recommendation for such application shall not be forwarded to NYPA until Staff, on behalf of the Board, receives appropriate notification that such legal approvals and/or requirements which are necessary for the project(s) to proceed have been satisfied, and (ii) such recommendations shall be subject to further Board review in the event that such approvals and/or legal requirements are not satisfied; and be it further

RESOLVED, That Staff is authorized on behalf of the Board to transmit the Board's decision and recommendations to NYPA subject to the qualification stated above regarding legal approvals and/or requirements, and to do any and all things and take any and all actions to effectuate the Board's decision and the foregoing resolution.

## **Other Business**

## 5. Next Meeting and Adjournment

The next meeting of the Western New York Power Proceeds Allocation Board is scheduled to be determined.

Upon motion made by member Paul Brown and seconded by member Deanna Brennen, the meeting was adjourned at approximately 3:18 p.m.

Karen Delince Corporate Secretary

## Exhibit "A"

8/10/2023

**Applications for Proceeds and Fund Recommendations** 

				Economic Development			Recommended	Total Project	Jobs	Jobs
Line	Business	City	County	Region	<b>Project Description</b>	Project Type	Award Amount	Cost	Retained	Created
1	Top Seedz LLC	Buffalo	Erie	Western NY	Expansion	Business Investment	\$366,605	\$4,646,185	42	11
	Economic Development Group, Inc. dba Northland									
2	Workforce Training Center	Buffalo	Erie	Western NY	New Training Program	Workforce Development	\$1,174,600	\$4,324,600	0	0

Total: \$1,541,205 \$8,970,785 42 11

Total Jobs Created & Retained: 53



**ANTHONY J. COLUCCI III**Chairman

## Western New York Economic Development Fund Recommendation Memo

## **EXHIBIT A-1**

Applicant Name: Top Seedz LLC ("Top Seed		edz")	REDC Region:	Western New York		
Project Type:	Business Investment			County:	Erie	
Industry:	Manu	facturing		Locality:	Buffalo	
Amount Requested:	\$366,	605		Start Date:	October 1 2023	
				Finish Date:	December 31 2024	
RECOMMENDED OFF	ER			<u>l</u>		
Recommended Total Av	ward:		\$366,605			
Total Project Cost:			\$4,646,185			
% of Project Cost Reco	mmen	ded:	8%			
PROJECT BUDGET (P	ropos	ed by Applicant)				
Use of funds		Amount	Sour	ce of Funds	Amount	
Machinery & Equipment	t	\$3,571,185	WNY EDF			
Power Upgrade/Renova		\$1,075,000	\$366,605			
			Equity \$1,5			
			Senior Debt	t	\$1,100,000	
			Equipment		\$846,602	
			Subordinate Debt \$75			
Total:		\$4,646,185	Total:		\$4,646,185	
<b>REGIONAL IMPACT M</b>	EASU	REMENTS				
Job Commitments:			Applicant will retain 42 and create 11 full time equivalents			
			("FTE") at the project location over seven years.			
Average Salary of Jobs	:		\$67,450			
		N/A				
Indirect Jobs Created:						

Top Seedz is a Limited Liability Company that a makes unique, award-winning artisan seed crackers and roasted seeds out of a 6,500 square foot facility in Cheektowaga where it produces 1.5M boxes of crackers annually through a labor-intensive process.

Top Seedz anticipates demand climbing to approximately 6M boxes a year and is seeking funds to support its expansion into a 34,379 square foot leased facility at 101 Oak St, Buffalo (the "Project") where it will add machinery and equipment to meet increased orders and hopes to grow revenues to over \$25M by 2026. Facility improvement costs, namely power upgrades required to support automated equipment, are higher than originally anticipated, and therefore a funding gap exists that will compel the Applicant to postpone its expansion unless additional funding sources can be secured.

The Project will help Top Seedz to retain its current workforce of 42 FTE and create 11 FTEs by 2030.

OTHER ECONOMIC DEVELOPMENT BENEFITS RECEIVED							
ESD	43N Award		\$1,000,000				
ESD	Excelsior Tax Credits		\$315,000				
ECIDA	RDC Loan		\$750,000				
			\$2,065,000				
PREVIOUS STATE ASSISTANCE OFFERED OR PROVIDED							
TYPE AMOUNT STATUS							

#### **BASIS FOR RECOMMENDATION**

- Allows the Applicant to close a funding gap.
- Helps the Applicant:
  - Retain 42 FTEs and create 11 FTEs over a seven-year period.
  - Continue efforts to hire from the region's marginal work force and pay an annual livable wage of up to \$67K.
  - Upskill its existing workforce by training them in operating new machinery and equipment.
  - Achieve higher sales and profitability by lowering operating costs and increasing gross margins.
- Supports a WBENC (National Certification) owned business that purposely seeks to grow its business in downtown Buffalo.
- Support for this Project aligns well with:
  - Buffalo's 4-year Strategic Plan (2023-2027) by directly supporting goals associated with creation of economic opportunities and mobility within the city of Buffalo.
  - WNY REDC strategies and priorities focused on developing the region's workforce inventory, which
    includes unemployed, underemployed and those living under the federal poverty level.

## **ANTICIPATED DISBURSEMENT TERMS**

Fund Benefits would be used to reimburse the Applicant for a portion of machinery and equipment costs. It is anticipated that: (1) funds would be disbursed in arrears upon completion of the Project; and (2) reimbursement would be made upon presentation to NYPA of invoices and such other documentation acceptable to NYPA such as verification that the Applicant has incurred eligible expenses of approximately \$4.65M and is compliant with yearly job commitments.



**ANTHONY J. COLUCCI III** Chairman

# **Western New York Economic Development Fund Recommendation Memo**

**EXHIBIT A-2** 

Applicant Name: The Economic De Inc. d/b/a Northlar Training Center ("I		orkforce	REDC Region:	Western New York		
Project Type:	ent	County:	Erie			
Industry:	Not for Profit		Locality:	Buffalo		
Amount Requested:	\$1,174,600		Start Date:	February 1	2024	
			Finish Date:	August 30 2	034	
RECOMMENDED OF	ER		· I			
Recommended Total A	ward:	\$1,174,600				
Total Project Cost:		\$4,324,600				
% of Project Cost Reco		27%				
PROJECT BUDGET (	Proposed by Applican	t)				
Use of funds	Amount	Soui	rce of Funds		Amount	
1. Tuition	<u>.</u>	WNY EDF			\$1,174,600	
\$3,150,000		Federal, St	Federal, State and Local Funds \$3,150,000			
2. Rent						
\$759,600						
3. Machinery & Equip	ment					
\$320,000						
4. Comp., Plumb., Ex \$70,000	rhaust, 3 Vehicles					
5. Subscriptions, Cor	neumahlae					
\$15,000	isumables					
6. Furnishings & Stor	ane					
\$10,000	age					
. ,	\$4,324,60					
Total:	00 Total:			\$4,324,600		
REGIONAL IMPACT I	MEASUREMENTS					
Job Commitments:			The Funding Track under which the application was submitted does not require job-related commitments.			
Average Salary of Jobs	3:	N/A	1 2			
Indirect Jobs Created:						
Other Impact:						
PROJECT DESCRIPT	ION (Adapted from Ap	plication)				

Located in East Buffalo, the Northland Workforce Training Center ("NWTC"), a not-for-profit corporation is an industry-driven, public-private partnership between employers, educational institutions, community and faith-based organizations and state and local government that is focused on closing skills gaps and creating training, co-ops, internships, apprenticeships, and permanent employment to underserved populations seeking well-paying advanced manufacturing and energy careers.

A shift towards electric and autonomous vehicles is increasing demand for individuals trained in advanced auto technology to the extent that several area automotive businesses have indicated great need for people with related skills. As such, the Applicant is seeking funds to expand its course offerings to include an Automotive Service Technician training program in partnership with SUNY Erie Community College, one of NWTC's academic institution partners. The Applicant estimates that the program will enroll 45 students per year for 10 years. The program will provide students with the education and experience necessary to become an automotive service technician. Instruction will follow the Applicant's teaching model of combining classroom and lab-based, hands-on learning with wrap around services so that students have a meaningful opportunity to learn this trade. The program will include the following courses and provide a Certificate upon completion:

- Introduction to Automotive- 2 credit hours.
- Major Automotive Systems 3 credit hours.
- Automotive Maintenance and Shop Operations- 4 credit hours.
- Automotive Chassis Systems 1 6 credit hours.
- Automotive Electrical 6 credit hours.
- Engine Performance 1 6 credit hours.

Graduates will be eligible for technician, lead technician, assistant forepersons, shop forepersons, parts manager, service advisor, and salesperson positions.

OTHER ECONOMIC DEVELOPMENT BENEFITS RECEIVED							
n/a			\$				
1			<b>T</b>				
			\$				
PREVIOUS STATE ASSISTANCE OFFERED OR PROVIDED							
TYPE	AMO	DUNT	STATUS				
Buffalo Billion	\$6	55M	Project Completed				
BASIS FOR RECOMMENDATION							

- A Proceeds award will address a funding gap and allow the Applicant to launch this program.
- The Applicant's success is built on training people for jobs needed by the region's industries. According to the New York State Department of Labor, the demand for vehicle mechanics, installers, and repairers is expected to increase through 2028.
- Target enrollment includes the unemployed, underemployed, displaced employees, and those that are
  otherwise disadvantaged. The Applicant consistently reaches its annual enrollment goal of 300-400
  students, many of whom are from historically underrepresented populations including women, people of
  color, the justice-involved, and first-generation college students.
- The Applicant has exceeded its benchmark of 75% of graduates placed into employment (currently 82.5%). Placements have enjoyed an average starting wage of \$36K, which is higher than Erie County's

annual salary for a single adult (\$34,091 in 2022), based on MIT's Living Wage Calculator. Its current graduation rate is 60.9%, which is nearly three times the national average for community colleges.

- Aligns well with:
  - the WNY REDC strategies and priorities as the Applicant is included in its Strategy for Prosperity.
  - Buffalo Urban Redevelopment Corporation's Northland Redevelopment Plan.

## **ANTICIPATED DISBURSEMENT TERMS**

Fund Benefits would be used to reimburse the Applicant for items 2 – 6 appearing in the Use of Funds section. It is anticipated that items 3 – 6 will be incurred to prepare for the program's commencement and items 1 and 2 will be incurred over the program's 10-year duration. Reimbursement for most expenses would be made in arrears upon presentation to NYPA of invoices and other documentation deemed acceptable to NYPA such as verification that the Applicant has incurred eligible expenses of approximately \$806K in year 1 and \$391K annually in years 2 through 10 (\$3.5M total) for a total project cost of approximately \$4.3M. Financial support for other expenses would likely be made in a different manner that would be worked out with the Applicant.



ANTHONY J. COLUCCI III
Chairman

Exhibit B

# <u>Criteria adapted from the Western NY Power Proceeds Allocation Board's</u> "Procedures for the Review of Applications for Fund Benefits"

- 1. The extent to which an award of Fund Benefits would be consistent with the strategies and priorities of the Regional Economic Development Council ("REDC") having responsibility for the region in which an Eligible Project is located.<sup>1</sup> The Western New York Regional Economic Development Council which is responsible for Eligible Projects in Erie and Niagara Counties Strategies & Priorities are:
  - Promote "Smart Growth" by investing in areas that infrastructure already exists and achieves certain goals, such as: preserving historic buildings; reviving downtowns; reviving main streets; investing in existing neighborhoods; and investing in former industrial sites. A project consistent with Smart Growth will also focus on: enhancing walkability; enhancing multiple modes of transportation; connecting disadvantaged communities to employment clusters; spurring mixed-use private investment in existing communities and preserving/enhancing natural lands and or resources.
  - Promote workforce development by increasing diversity in the labor force, developing and cultivating that includes workers with advancement potential, underemployed, unemployed and special population; align education and skills training to job market for current and future industry needs.
  - Foster entrepreneurship and new business formation and growth. Designing a plan that brings new technologies and/or products to the marketplace, increases new startups in strategic industries and facilitates the commercialization of products that can lead to job growth in the Region.
  - Increase the industry profile of agriculture in WNY by: creating better access to markets; creating new products; creating new more efficient processes; creating strong regional brands; creating programs that promote careers in agriculture.
  - Utilize Western New York's proximity to Canadian and U.S. population centers to advance economic development in WNY. Bi-national projects will: utilize cross-border planning to create transportation and logistical infrastructure; improve operational relationships; promote the attractiveness of WNY as a hub for global trade.
  - Position the WNY region as a global energy hub through new sources of clean energy, energy efficiency and energy efficient transportation.
  - Support growth of advanced manufacturing by making research more available to manufacturers to help them innovate.
  - Spur growth in the health and life sciences industry through improved commercialization, recruit high profile research talent and reducing the cost burden of healthcare while improving health outcomes.

<sup>1</sup> As provided for in EDL § 189-c(4), criteria 2-15 are adapted from the criteria for eligibility for Expansion Power, Replacement Power and Preservation Power under Public Authorities Law § 1005. The specific criteria identified in PAL § 1005(13)(b)(4)-(5) are relevant to power allocations under these programs but do not have any logical application to allocations of Fund Benefits. Therefore, the Board does not expect to use these criteria to evaluate applications for Fund Benefits. Additionally, in accordance with PAL § 1005(13), criteria 13-15 listed herein will only be used in the case of Eligible Projects which are proposed by Applicants as, and determined by the Board to be, "revitalization" projects.

- Expand the scope of higher education by increasing accessibility to Higher Education for communities that currently have limited access to educational opportunities; better aligning education with the industry needs and creating support structures for start-ups which will assist start-ups with commercialization, business planning, workforce preparation, facilities, etc.
- Grow visitors and visitor spending by raising the profile of WNY as a national and international destination; connect multiple tourist destinations in WNY; improve the profile of the WNY Gateway to the United States.

For more information on the Western New York Regional Economic Development Council please go to http://regionalcouncils.ny.gov/content/western-new-york.

- 2. The extent to which an award of Fund Benefits would be consistent with the strategies and priorities of the Regional Economic Development Council ("REDC") having responsibility for the region in which an Eligible Project is located.2 The Finger Lakes Regional Economic Development Council which is responsible for Eligible Projects in Orleans and Genesee Counties Strategies & Priorities can be found at: http://regionalcouncils.ny.gov/content/finger-lakes.
- 3. The number of jobs that would be created as a result of an award of Fund Benefits.
- 4. The applicant's long term commitment to the region as evidenced the current and/or planned capital investment in applicant's facilities in the region.
- 5. The ratio of the number of jobs to be created to the amount of Fund Benefits requested.
- 6. The types of jobs that would be created, as measured by wage and benefit levels, security and stability of employment.
- 7. The amount of capital investment, including the type and cost of buildings, equipment and facilities, proposed to be constructed, enlarged or installed.
- 8. The extent to which an award of Fund Benefits would affect the overall productivity or competitiveness of the applicant and its existing employment.
- 9. The extent to which an award of Fund Benefits may result in a competitive disadvantage for other business in the State.
- 10. The growth potential of the applicant's facilities and the contribution of economic strength to the area in which the applicant's facilities are or would be located.
- 11. The extent of the applicant's willingness to satisfy affirmative action goals.
- 12. The extent to which an award of Fund Benefits is consistent with state, regional and local economic development strategies and priorities and supported by local units of government in the area in which the business is located.
- 13. The impact of an award of Fund Benefits on the operation of any other facilities of the applicant, and on other businesses within the region.
- 14. That the business is likely to close, partially close or relocate resulting in the loss of a substantial number of jobs.
- 15. That the applicant is an important employer in the community and efforts to revitalize the business are in long-term interests of both employers and the community.
- 16. That a reasonable prospect exists that the proposed award of Fund Benefits will enable the applicant to remain competitive and become profitable and preserve jobs for a substantial period of time.

<sup>&</sup>lt;sup>2</sup> As provided for in EDL § 189-c(4), criteria 2-15 are adapted from the criteria for eligibility for Expansion Power, Replacement Power and Preservation Power under Public Authorities Law § 1005. The specific criteria identified in PAL § 1005(13)(b)(4)-(5) are relevant to power allocations under these programs but do not have any logical application to allocations of Fund Benefits. Therefore, the Board does not expect to use these criteria to evaluate applications for Fund Benefits. Additionally, in accordance with PAL § 1005(13), criteria 13-15 listed herein will only be used in the case of Eligible Projects which are proposed by Applicants as, and determined by the Board to be, "revitalization" projects.